| Level 1 | Members              |
|---------|----------------------|
| Level 2 | Trust Board          |
| Level 3 | TB Committee         |
| Level 4 | CEO                  |
| Level 5 | Local Governing Body |
| Level 6 | CFO                  |
| Level 7 | Headteacher          |

| R             | Recommends                            |
|---------------|---------------------------------------|
| Column Ticked | Action to be undertaken at this level |
|               |                                       |

| Key Function | No  | Task  | 1        | 2 | 3 | 4 | 5 | 6 | 7 |
|--------------|-----|---|----------|---|---|---|---|---|---|
|              | 1.  | Approve changes to the Articles                             | <b>✓</b> | R |   |   |   |   |   |
|              | 2.  | Appoint/Remove Trustees                                     | ✓        | R |   |   |   |   |   |
|              | 3.  | Appoint the Chair and Vice Chair of the Board               |          | ✓ |   |   |   |   |   |
|              | 4.  | Appoint the Chairs of Committees                            |          | ✓ | R |   |   |   |   |
|              | 5.  | Appoint / remove the Chairs of Local Governing Bodies (LGB) |          | ✓ |   |   | R |   |   |
|              | 6.  | Approve or remove the Company Secretary & Clerk             |          | ✓ |   |   |   |   |   |
|              | 7.  | Approve or remove the LGB Clerk                             |          |   |   |   |   |   |   |
|              | 8.  | Review performance of the Board                             |          | ✓ |   |   |   |   |   |
|              | 9.  | Review performance of Board committees and LGBs             |          | ✓ |   | ✓ | R |   |   |
|              | 10. | Take out Trustee indemnity insurance                        |          |   |   |   |   | ✓ |   |
|              | 11. | Approval of Trust policies                                  |          | ✓ | ✓ |   |   |   |   |
|              | 12. | Approval of School polices eg H&S & Safeguarding.           |          |   |   |   | ✓ |   | R |
|              | 13. | Acquisitions and disposal of legal entities                 |          | ✓ |   |   |   |   |   |
|              | 14. | Approves overall strategy of Trust                          |          | ✓ |   | R |   |   |   |
|              | 15. | Admission of new academies to the Trust                     |          | ✓ |   | R |   |   |   |
|              | 16. | Admission of new sponsors to the Trust                      |          | ✓ |   | R |   |   |   |
| Strategy     | 17. | Entering into new funding agreements                        |          | ✓ |   | R |   |   |   |
|              | 18. | Approval of Trust Improvement Plan                          |          | ✓ |   | R |   |   |   |

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| R             | Recommends                            |
|---------------|---------------------------------------|
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|               |                                       |

| Key Function | No  | Task  | 1 | 2 | 3                                     | 4 | 5        | 6        | 7        |
|--------------|-----|---|---|---|---------------------------------------|---|----------|----------|----------|
|              | 19. | Scrutinise all schools' budgets for the financial year  |   |   | 1                                     |   |          |          |          |
|              | 20. | Approve the overall Trust budget for financial year   |   | 1 | R                                     |   |          |          |          |
|              | 21. | Review the Trust budget throughout the financial year   |   | 1 | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |   |          |          | $\vdash$ |
|              | 22. | Review all schools' budgets throughout the financial year   |   |   | 1                                     |   | <b>✓</b> |          |          |
|              | 23. | Approve use of school reserves  |   |   | 1                                     |   |          |          |          |
|              | 24. | Review and approve banking arrangements   |   |   | 1                                     |   |          |          |          |
|              | 25. | Propose financial and procurement policies  |   |   | <b>√</b>                              | ✓ |          | <b>√</b> |          |
|              | 26. | Approve financial and procurement policies  |   |   | ✓                                     |   |          |          |          |
|              | 27. | Enter into sales and purchase contracts over £100,000   |   | ✓ |                                       |   |          |          |          |
|              | 28. | Enter into sales and purchase contracts between £50,000 and £100,000 subject to prior annual budget approval      |   |   | ✓                                     |   |          |          |          |
| Finance      | 29. | Enter into sales and purchase contracts above school limit, up to £50,000 subject to prior annual budget approval |   |   |                                       | ✓ |          |          |          |
| Finance      | 30. | Enter into sales and purchase contracts £5,000 or less subject to prior annual budget approval                    |   |   |                                       |   |          |          | ✓        |
|              | 31. | Write off of debts over £5,000  |   | ✓ |                                       |   |          |          |          |
|              | 32. | Write off of debts between £101 and £5,000  |   |   | ✓                                     |   |          |          |          |
|              | 33. | Write off of debts up to £100   |   |   |                                       |   |          | ✓        |          |
|              | 34. | Approve disposal of assets over £25,000 (NBV)   |   | ✓ |                                       |   |          |          |          |
|              | 35. | Approve disposal of assets between £5,000 and £25,000 (NBV)   |   |   | ✓                                     |   |          |          |          |
|              | 36. | Approve disposal of assets below £5,000 (NBV)   |   |   |                                       | ✓ |          |          |          |
|              | 37. | Approve the appointment of external auditors  | ✓ | R | R                                     |   |          |          |          |
|              | 38. | Approve the appointment of internal auditors (or equivalent)  |   |   | ✓                                     |   |          |          |          |
|              | 39. | Approve any over-spend beyond the overall set budget  |   | ✓ |                                       |   |          |          |          |

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| R             | Recommends                            |
|---------------|---------------------------------------|
| Column Ticked | Action to be undertaken at this level |
|               |                                       |

| Key Function | No  | Task   | 1 | 2        | 3    | 4 | 5 | 6 | 7 |
|--------------|-----|--|---|----------|------|---|---|---|---|
|              | 40. | Produce regular financial reports to the board and LGBs  |   |          |      |   |   | ✓ |   |
|              | 41. | Authorise PAYE returns   |   |          |      |   |   | ✓ |   |
|              | 42. | Authorise to complete VAT returns  |   |          |      |   |   | ✓ |   |
|              | 43. | Loan of assets   |   |          |      | ✓ |   |   |   |
|              | 44. | Approve overtime & expenses - Schools  |   |          |      |   |   |   | ✓ |
|              | 45. | Approve overtime & expenses – Central Team   |   |          |      | ✓ |   |   |   |
| Payroll      | 46. | Approve monthly payroll  |   |          |      | ✓ |   | ✓ | R |
| Payroll      | 47. | Authorise payroll provider to make payroll payment   |   |          |      | ✓ |   | ✓ |   |
|              | 48. | Appoint the CEO  |   | ✓        |      |   |   |   |   |
| 51           | 49. | Appoint the Director of Education & Headteachers   |   | ✓        | R EC |   |   |   |   |
|              | 50. | Appoint CFO  |   | ✓        |      |   |   |   |   |
|              | 51. | Appointment of Acting Headteacher  |   |          | ✓ EC |   |   |   |   |
|              | 52. | Performance review of CEO  |   | ✓        |      |   |   |   |   |
|              | 53. | Performance review of Executive Headteacher  |   |          | ✓ EC | ✓ |   |   |   |
|              | 54. | Performance review of Headteachers   |   |          |      | ✓ | ✓ |   |   |
| Staff &      | 55. | Performance review of all staff beneath the Headteacher in line with Trust policy                          |   |          |      |   |   |   | ✓ |
| Performance  | 56. | Determine severance packages at all levels and across all schools in consultation with Trust Pay Committee |   | <b>√</b> |      | R |   |   |   |
| Management   | 57. | Consider requests for early retirement and make necessary recommendations                                  |   |          | ✓    |   |   |   |   |
|              | 58. | Suspend/ end suspension of CEO   |   | ✓        |      |   |   |   |   |
|              | 59. | Suspend/end suspension of Headteacher  |   | ✓        |      |   |   |   |   |
|              | 60. | Dismiss the CEO  |   | ✓        |      |   |   |   |   |
|              | 61. | Dismiss a Headteacher  |   | ✓        | R    |   |   |   |   |

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| R             | Recommends                            |
|---------------|---------------------------------------|
| Column Ticked | Action to be undertaken at this level |
|               |                                       |

| Key Function  | No  | Task   | 1 | 2        | 3    | 4        | 5 | 6 | 7 |
|---------------|-----|--|---|----------|------|----------|---|---|---|
|               | 62. | Determination of pay ranges, allocation of TLRs  |   |          |      | <b>√</b> |   |   |   |
|               | 63. | Approve staff, HR, pay, performance and disciplinary policies                                  |   | <b>√</b> |      | R        |   |   |   |
|               | 64. | Approve changes to school staffing structures including recruitment (within agreed budget)     |   |          |      |          |   |   | ✓ |
|               | 65. | Approve changes to school staffing structures including recruitment (outside of agreed budget) |   |          |      | ✓        |   |   |   |
|               | 66. | Approve re-grading of job roles  |   |          | ✓ HR | R        |   |   |   |
|               | 67. | Initial approval and recommendation to Trust of redundancies                                   |   |          | ✓ HR |          |   |   |   |
|               | 68. | Approve redundancies and staff restructures  |   | ✓        | R HR |          |   |   |   |
|               | 69. | Approve appointments to central Trust posts subject to prior annual budget approval            |   |          |      | ✓        |   |   |   |
|               | 70. | Propose School Development Plan  |   |          |      |          | ✓ |   | ✓ |
|               | 71. | Approve School Development Plan  |   |          |      | ✓        |   |   |   |
|               | 72. | Review progress against School Development Plan  |   |          |      |          | 1 |   | 1 |
|               | 73. | Review progress against all School Development Plans   |   |          | ✓ EC | ✓        |   |   |   |
|               | 74. | Propose Trust Strategic Plan   |   |          |      | ✓        |   |   |   |
|               | 75. | Approve Trust Strategic Plan   |   | ✓        |      |          |   |   |   |
| Performance & | 76. | Propose the school curriculum plan   |   |          |      |          |   |   | 1 |
| Curriculum    | 77. | Review each school curriculum plan   |   |          |      |          | ✓ |   |   |
|               | 78. | Approve the school curriculum plan   |   |          |      | ✓        |   |   |   |
|               | 79. | Review results of all schools across the Trust   |   |          | ✓ EC | ✓        |   |   |   |
|               | 80. | Review results of individual Schools   |   |          |      |          | ✓ |   | ✓ |

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| R             | Recommends                            |
|---------------|---------------------------------------|
| Column Ticked | Action to be undertaken at this level |
|               |                                       |

| Key Function  | No   | Task   | 1 | 2        | 3    | 4 | 5        | 6        | 7 |
|---------------|------|--|---|----------|------|---|----------|----------|---|
|               | 81.  | Propose pupil behaviour policies                                 |   |          |      |   |          |          | ✓ |
|               | 82.  | Approve pupil behaviour policies & procedures                    |   | ✓        | ✓ EC |   | ✓        |          |   |
| Discipline /  | 83.  | Monitor implementation of pupil behaviour policies               |   |          |      |   | ✓        |          | ✓ |
| Exclusions    | 84.  | Exclude a pupil more than 5 days or permanently                  |   |          |      |   | ✓        |          |   |
|               | 85.  | Review exclusion on appeal                                       |   |          |      |   | ✓        |          |   |
|               | 86.  | Direct reinstatement of excluded pupils                          |   |          |      |   | ✓        |          |   |
|               | 87.  | Consult before setting an Admissions Policy                      |   |          |      |   | ✓        |          |   |
|               | 88.  | Propose admissions policy  |   |          |      | ✓ |          |          |   |
|               | 89.  | Approve admissions policy  |   | ✓        |      |   |          |          |   |
| Admissions    | 90.  | Admissions: application decisions.                               |   |          |      |   | <b>√</b> |          |   |
|               | 91.  | Admissions appeals   |   |          |      |   | <b>✓</b> |          |   |
|               | 92.  | Propose premises-related polices                                 |   |          |      |   |          | <b>✓</b> | ✓ |
|               | 93.  | Approve premises-related policies                                |   |          | ✓    |   |          |          |   |
| Premises &    | 94.  | Propose school premises & capital strategy                       |   |          |      | ✓ |          | ✓        | ✓ |
| Insurance     | 95.  | Approve a school premises & capital strategy                     |   | ✓        |      |   |          |          |   |
|               | 96.  | Approve appropriate insurance cover for all schools in the Trust |   |          | ✓    |   |          |          |   |
| Health&Safety | 97.  | Approve Trust Health & Safety Policy                             |   | <b>√</b> | R    | R |          |          |   |
|               | 98.  | Approve individual school Health & Safety Policy                 |   |          |      |   | <b>√</b> |          | R |
|               | 99.  | Monitor implementation of H&S Policies                           |   |          | ✓ AR |   | <b>√</b> |          |   |
|               | 100. | Approve Trust Business Continuity Plan                           |   |          | √AR  | R |          |          |   |
|               | 101. | Approve School specific Business Continuity plan                 |   |          |      |   | ✓        |          | R |

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| R             | Recommends                            |
|---------------|---------------------------------------|
| Column Ticked | Action to be undertaken at this level |
|               |                                       |

| Level /   Headtea | No   | Task   | 1 | 2 | 2     | 1 | 5 | 6 | 7        |
|-------------------|------|--|---|---|-------|---|---|---|----------|
| Key Function      | INO  | Idsk   | * | _ | 3     | 4 |   | 0 | '        |
|                   | 102. | Approve Trust Safeguarding policy  |   | ✓ | R EC  |   |   |   |          |
|                   | 103. | Approve School Safeguarding policies (from Local Authorities)                    |   |   |       |   | ✓ |   |          |
| Safeguarding      | 104. | Monitor the Trust safeguarding policy & procedures                               |   |   | ✓ EC  |   | ✓ |   |          |
|                   | 105. | Ensure the school meets the Trust requirements for safeguarding                  |   |   |       | ✓ |   |   |          |
|                   | 106. | Annual Safeguarding audits and report taken to the Board and Education committee |   |   |       | ✓ |   |   |          |
|                   | 107. | Ensure all employees receive required training                                   |   |   |       | 1 |   | ✓ | <b>√</b> |
|                   | 108. | Ensure Safer recruitment procedures are implemented and adhered to               |   |   |       | ✓ |   | ✓ | ✓        |
| School            | 109  | Propose changes to the school day or dates of term times                         |   |   |       | ✓ |   |   |          |
| Organisation      | 110  | Approve times of school day and dates of school terms and holidays               |   |   | ✓ EC  |   |   |   |          |
| Risk              | 111  | Approve risk policy  |   | ✓ |       |   |   |   |          |
| Management        | 112  | Review Trust risks annually  |   | ✓ |       |   |   |   |          |
|                   | 113  | Populate school risk registers   |   |   |       |   |   |   | ✓        |
|                   | 114  | Identify corporate risks   |   |   |       | ✓ |   |   |          |
|                   | 115  | Monitor corporate risks termly   |   |   | ✓ All |   |   |   |          |
|                   | 116  | Review corporate Risk Register   |   |   | ✓ AR  |   |   |   |          |
|                   | 117  | Monitor school risk registers  |   |   |       |   | ✓ |   |          |